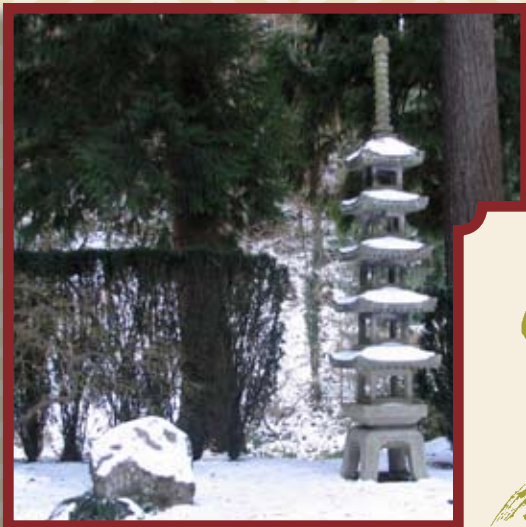


The Japanese Garden Society of Oregon  
2008 Annual Report



日本庭園



Four Seasons ♦ Five Senses ♦ One Extraordinary Experience



## From the Executive Director

The Portland Japanese Garden had another highly successful year in 2008, celebrating our 45th year with outstanding admission numbers, increased memberships, and many new events and programs to engage our community in the beauty of the Garden and Japanese culture. The Garden was proud to offer two anniversary events, a new series of museum-quality art exhibitions, festivals, and workshops. Visited by 205,784 people in 2008, the Garden's admissions increased 15.9% over 2007. We also continued to expand our community outreach by hosting close to 9,000 visitors during our three Free Admission Days (sponsored by PGE Foundation), creating standards-based lesson plans and training 80 teachers to use those plans in the classroom, and offering special lectures by Shiro Nakane (Japanese Garden landscape architect), Kengo Kuma (contemporary architect), Jiro Yonezawa (basketry and sculpture artist), Michihiro Kosuge (contemporary sculptor), and others.

In this report we have noted some of the year's highlights. Thank you to all our members, donors, and visitors for their continued support of the Garden, and for helping make 2008 one of our most successful years ever.

Sincerely,

Stephen D. Bloom  
Executive Director

*Carolyn A. Berry Executive Director Chair*

**HERE ARE SOME OF THE YEAR'S HIGHLIGHTS:**

*45th Anniversary Celebrations*—Two major events were held to honor the Garden's 45th anniversary. The first was a lovely summer-evening gala where guests were served hors d'oeuvres and cocktails while strolling through the Garden grounds before enjoying a sit-down dinner on the East Veranda overlooking the City. The highlight of the evening was a performance by world-famous violinist Kyoko Takezawa. The event was chaired by Gwyneth Gamble Booth, Margaret Hinshaw, and Kristen Azumano Dozono and netted over \$47,000 for the Garden and its endowment. Our second event was held on another warm summer night where Garden members gathered for cake and a champagne toast, then strolled the grounds to view historical photos of the Garden in "then and now" settings.

*Art in the Garden*—In 2008, the Garden launched an exciting new series of seasonal art exhibitions. Entitled Art in the Garden, the series featured four exquisite exhibitions: metal and art sculpture, pottery from Hokkaido Japan, glass art, and bamboo sculpture.

*Conceptual Master Site Plan*—With an eye on the future needs of the Garden, a master site plan was conceived and researched; a site plan committee was formed; the firm Portico was engaged to create initial drawings; open forums were held for input from the neighborhood association and surrounding community, the members, Garden guides, volunteers, and the Board of Directors and staff; and a conceptual master site plan was completed. The Garden will be working to refine its plans in 2009.

*Purchase of Adjacent House*—During the course of the year, a house set on property adjacent to the Garden became available for purchase and was successfully acquired by the Garden's Foundation. This house will offer much needed office space for members of the Garden's staff and will relocate some of the organization's administrative functions outside of the Garden's walls, decreasing daily staff traffic in the Garden.

*Hiring of a Garden Curator*—An integral part of the Garden's Strategic Plan was the hiring of a Garden Curator to oversee the Garden staff and to maintain the artistic vision for the physical Garden. Through a generous three-year grant from Meyer Memorial Trust, the Garden was fortunate to hire world-renowned Japanese garden landscape designer Sadafumi Uchiyama for this position.

*Physical Garden Updates and Preservation*—During 2008, the Garden's two Admission Gates were completely refurbished, remodeled, and updated to offer a beautiful aesthetic, while improving the ability of the staff to serve our guests. The Garden also initiated projects to improve its shuttle stop and Zig Zag Bridge.

*Recognizing Major Gifts*—The Garden received a three-year grant totaling \$235,000 from the Meyer Memorial Trust to support the Garden's capacity-building initiative. This important grant provides much-needed funding for the Garden Curator position and training initiatives for the Garden's Board and staff. The Garden also received a two-year grant totaling \$60,000 from the James F. and Marion L. Miller Foundation and a \$25,000 grant from the Phillip Murthe Fund and the William G. Gilmore Fund of The Oregon Community Foundation to support its capacity-building initiative.



Left to right, from the top

This page: Autumn on the Moon Bridge; Iris in the Summer; Tea ceremony demonstration; Hina Matsuri, the Doll Festival; O-bon Festival.

Opposite page: Hana Matsuri; Art in the Garden: Glass Exhibition; Sapporo Lantern in snow; Calligraphy at O-Shogatsu; Cherry blossom in the Flat Garden.

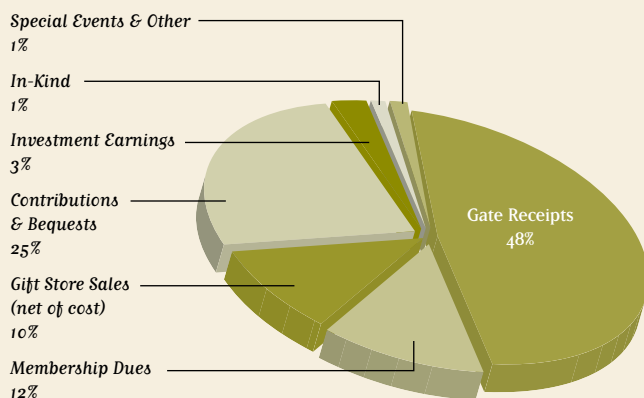
# Consolidated Statement of Financial Position

December 31, 2008

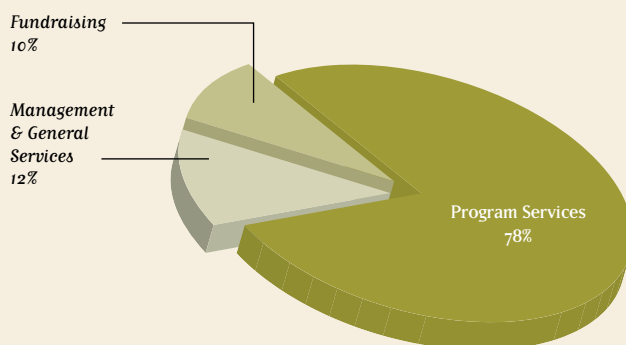
(with comparative amounts for 2007)

	2008	2007
<b>Assets:</b>		
Cash and cash equivalents	\$286,143	295,969
Accounts receivable	3,449	6,513
Contributions receivable	170,086	165,170
Inventories	165,018	101,039
Prepaid expenses	30,991	34,931
Investments	1,005,703	1,904,913
Garden, buildings, and equipment	2,773,053	1,865,130
<b>Total assets</b>	<b>4,434,443</b>	<b>4,373,665</b>
<b>Liabilities:</b>		
Accounts payable and accrued expenses	86,654	92,043
Funds held on behalf of others	10,000	—
Mortgage Payable	541,507	—
<b>Total liabilities</b>	<b>638,161</b>	<b>92,043</b>
<b>Net assets:</b>		
Available for programs and general operations	(131,593)	472,899
Designated by Board	527,359	851,179
Net investment in capital assets	2,231,546	1,865,130
Temporarily restricted	277,619	208,613
Permanently restricted	891,351	883,801
<b>Total net assets</b>	<b>3,796,282</b>	<b>4,281,622</b>
<b>Total liabilities and net assets</b>	<b>\$4,434,443</b>	<b>4,373,665</b>

## Sources of Revenue



## Functional Expenses



## Consolidated Statement of Activities

December 31, 2008

(with comparative amounts for 2007)

	2008	2007
<b>Revenues and gains:</b>		
Gate receipts	\$1,155,371	1,069,317
Gift Store sales	227,661	207,332
Investment earnings	80,873	83,998
Other earned revenues	1,977	13,351
<b>Total revenues and gains</b>	<b>1,465,882</b>	<b>1,373,998</b>
<b>Public support:</b>		
Society dues	297,979	260,777
Contributions, bequests, and stone program	603,444	596,049
Special events (net of direct costs)	19,569	2,979
In-kind contributions	11,854	48,165
<b>Total public support</b>	<b>932,846</b>	<b>907,970</b>
<b>Total revenues, gains, and other support</b>	<b>\$2,398,728</b>	<b>2,281,968</b>
<b>Expenses:</b>		
Salaries and wages	\$1,277,918	1,107,836
Payroll taxes and benefits	285,792	248,453
Depreciation	116,156	109,887
Promotion and advertising	150,095	229,916
Contract labor & professional services	90,202	111,250
Maintenance	46,342	34,749
Insurance	32,133	23,606
Membership	69,587	46,467
Office expense (supplies, postage, rent, utilities, security)	115,321	103,107
Fees and licenses	22,132	11,015
Travel	20,274	70,178
Interest	15,191	202
Development expenses	38,911	42,864
Culture, arts, and entertainment	11,040	8,031
Other	46,265	43,384
<b>Total expenses</b>	<b>2,337,359</b>	<b>2,190,945</b>
<b>Increase (decrease) in net assets before non-operating activity</b>	<b>61,369</b>	<b>91,023</b>
<b>Non-operating activity:</b>		
Total investment return (loss)	(546,709)	114,953
<b>Increase (decrease) in net assets</b>	<b>(485,340)</b>	<b>205,976</b>
<b>Net assets at beginning of year</b>	<b>4,281,622</b>	<b>4,075,646</b>
<b>Net assets at end of year</b>	<b>\$3,796,282</b>	<b>4,281,622</b>

# Thank You

Thanks to all of the contributors who helped make 2008 a success. Listed below are individual \$100+ donors, corporate donors, and foundations that made a gift between January 1 and December 31, 2008. Please see our web site at [www.japanesegarden.com](http://www.japanesegarden.com) for a complete donor list.

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## *Our Mission*

The purpose of the Japanese Garden Society of Oregon is to create, maintain, improve, and administer an authentic, world-class Japanese garden in the city of Portland and to offer compatible educational, cultural, artistic, horticultural, environmental, and charitable activities.

## *Our Core Values*

WE BELIEVE IN AND STRIVE FOR:

Inspiration, serenity, tranquility, and the aestheticism of nature.

Excellence in the management and maintenance of the Garden.

Japanese culture, tradition, and aesthetics.

Cultural authenticity directed to the needs of diverse local, national, and international communities.

Environmental awareness and conservation, and the pursuit of environmental sustainability in the operation of the Garden.

Mutual respect and harmony within the board, staff, membership, and with surrounding communities.



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